

AMERADA HESS CORPORATION

732-750-7095
732-750-6902 (FAX)

1 HESS PLAZA
WOODBIDGE, NJ 07095-0961

August 14, 2003

To Whom It May Concern:

Over the last few years Amerada Hess Corporation has utilized several of the logistics services provided by the NCD Companies.

The distribution of the coveted Hess Toy Truck Replicas to locations throughout the world has been entrusted to NCD Global for the last 3 years. NCD Global forwards shipments, of significant size, to countries throughout the world. These time critical shipments are sent to destinations such as, Kazakhstan, Kuala Lumpur, Oslo, Vietnam and Sao Paolo. Their service goes beyond just shipping. NCD provides thorough follow-up and on-going communications regarding the movement of product until delivery at final destination.

NCD Transport supports NCD Global in the movement of inbound full containers from overseas vendors to Hess Microgen. This relatively new business of Amerada Hess Corporation, as with most new operations, requires close coordination and communication. The NCD companies provide this service and have demonstrated the ability, and willingness to adjust their operations to meet any changes in Hess's needs.

Likewise, based on NCD's ability to provide dedicated, unique solutions to particular transportation needs, Hess has used NCD for various special projects. Their internal expertise and follow-up procedures guarantee excellent customer service from pickup to delivery.

If you have any question, please call me at (732) 750-7095.

Very truly yours,



Robert J. Braine
Transportation & Expediting

RB/em